

KITA NEWS

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A Report from a Former Participant

A report on recent events was contributed to KITA by Ms. CASCO from the Philippines who had a long stay in Japan for a JICA training course in 2008. During the training course, she participated in the “Establishment of Sound Material-Cycle Societies in the Asian Regions” to study pollution issues, solid waste management and so on. (The photo on the upper left shows a scene during that training.)

She is now in charge of investment promotion as one of the senior consultants for the investment committee of the Philippines central government. Her report can be seen on page 12.

Policy of Management for This Year

Hideki FURUNO, President



Last year the people of Japan were cheered up by Professor Yamanaka winning a Nobel Prize.

In addition, since the change of government at the end of last year, Abenomics has been energizing the business world and we are hoping that improvements in KITA's circumstances will also be possible.

FY2012 was a historical year for KITA, as it was our first year after being registered as a public interest incorporated foundation. In order to make the transition to the new system, we have built the foundations for our future while creating protocols that embrace even minor management items, reviewing the newly-created regulations and making repeated tweaks to our management system.

Meanwhile, the number of actual days in which KITA has been engaged in JICA training courses has increased, and as a result, just as it did in FY2011, our income and expenditure balance showed an increase over our budget. As a public interest corporation the offsetting of income and expenditure is an issue. However the ongoing reinforcement of KITA's management practices provided encouraging impetus as we started to make investments towards the future.

In FY2012 KITA activities followed the same seven guidelines as in FY2011 (see below), and it was the year in which these guidelines were codified and connected

with our operational policy for the next fiscal year.

- (1) Maintaining our founding principles and capitalizing on Kitakyushu's geographical position
- (2) Establishing internal cooperation among the divisions of KITA
- (3) Strengthening our partnership with the City of Kitakyushu and JICA
- (4) Surveying and finding overseas needs and establishing projects accordingly
- (5) Improving the revenue of KITA and securing profitability in each division
- (6) Expanding infrastructure
- (7) Securing transparency and disclosing information in line with the shift to a public interest incorporated foundation

That is to say, we have implemented projects while keeping in mind the nature of KITA's assets, the essential elements that make KITA what it is, and the advantages of being located in Kitakyushu. We have also made steady progress in servicing our basic infrastructure and securing a diversity of human resources, as well as in our transparency and disclosure of information rooted in our shift to a public interest incorporated foundation.

Our track record for the 32 years between FY1980 and FY2012 shows the participation of 146 countries and a total of 7,059 participants in our courses. We intend to draw upon this legacy in the future.

I would like to ask for your continued guidance and support.

KITA's Medium and Long Term Policies

1. Accumulation of KITA's assets
2. Investigation of "what is typical of KITA and "the advantages of being based in Kitakyushu"

FY2012 Annual Report

In continuation from the previous fiscal year, KITA operated in FY2012 on the basis of the below-stated seven management guidelines. The balance of payments resulted in an excess of income over expenditure, as was the case in the previous year.

I. FY2012 management guidelines and achievements

1. Maintaining our founding principles and capitalizing on Kitakyushu's geographical position
Our founding principle was written into our articles of association. Effective use of human resources was pursued in wider areas of Kitakyushu and cooperation with companies in Kitakyushu was so promoted that it could be translated into action.
2. Establishing internal cooperation among the divisions of KITA
There has been a clear improvement on the previous situation, with inter-divisional discussions becoming a daily occurrence.
3. Strengthening our partnership with the City of Kitakyushu and JICA
Meetings of top leaders were held from time to time as well as cooperation at the working level being enhanced. Contact persons have been established.
4. Surveying and finding overseas needs and getting projects in operation
 - (1) Two rounds of surveys in Viet Nam were conducted resulting in the launching of a feasibility study concerning cooperation between the Viet Nam Small and Medium Enterprises Technical Assistance Center (TAC), KITA and returned participants.
 - (2) Aiming at active e-mail exchanges between course leaders

and returned participants, development of the planned overseas human resources database was completed at the end of FY2012.

5. Improving the revenue of KITA and securing profitability in each division
 - (1) In addition to implementing mid-term financial results operations, a preliminary forecast for the second half of the fiscal year was calculated to pave the way for a rapid understanding of the issues involved in improving our revenue.
 - (2) The method of regulating the profits of each division was established.
6. Expanding infrastructure
Expansion of the system infrastructure such as wireless LAN, introduction of a schedule management system and outsourcing of help desk work was completed and the development of a business support system went into full swing.
7. Securing transparency and disclosing information in line with the shift to a public interest incorporated foundation
The treatment of issues in various rules and regulations, establishment of the content for disclosure in accounting documents, confirmation of discipline within KITA and so on were completed. The FY2012 annual report is the first KITA report to be submitted to the Cabinet Office.

II. Income and expenditure

Current income: 356,543 thousand yen
Current expenditure: 333,183 thousand yen

FY2013 Annual Plan

Maintaining the seven management guidelines from the previous year, we will establish the below-stated five management guidelines as our new basic policies for this year. Based on these, our annual plan is such that income and expenditure virtually balance out.

I. FY2013 management guidelines

1. Intensify surveying and finding out overseas needs and building overseas networks
The following three points will be promoted with the highest priority for the sake of accumulating assets for KITA.
 - (1) Find out and share needs in collaboration with JICA and related administrative divisions of Kitakyushu municipal government
 - (2) Find out and summarize overseas needs and create programs on a regular basis
 - (3) Establish networks with former participants overseas (Use of an overseas human resources database)
2. Enhance and improve the project capabilities of training and technical cooperation
For the enhancement and improvement of the project capability, it is essential to consolidate partnership with the parties concerned and always to proceed with tasks in a planned way.
 - (1) Closer cooperation between KITA divisions
 - (2) Establishment of a system for cooperation with JICA and

related administrative divisions of Kitakyushu municipal government

- (3) Formulation and implementation of the annual plan
3. Get KITA's current account balance firmly into the black
The following will be promoted for the improvement of KITA's financial strength, a prerequisite for KITA's further growth.
 - (1) Improve the accuracy of KITA's income and expenditure plan and establish a medium and long term forecast
 - (2) Secure profitability in each division of KITA
4. Promote a three-year plan for the maintenance of our IT infrastructure
KITA's IT infrastructure is being developed over the three fiscal years from FY2012 to FY2014.
 - (1) Implement and make effective use of our three-year plan
5. Establish ourselves as a public interest incorporated foundation: secure transparency and disclose information
One year has passed since we were recognized as a public interest incorporated foundation. Operation of the new system is about to go into full swing.

II. Income and expenditure plan

Current income: 347,731 thousand yen
Current expenditure: 347,179 thousand yen

Highlights of KITA training courses

Sewerage System Development Still Has a Long Way to Go

「 Operation & Maintenance of Sewerage System and Wastewater Treatment Technique (B) 」

Hajime SUETA, Course Leader

In developing countries, the sewerage system is generally in poor condition and specialized engineers are few. A series of training course was established to improve such situations, with this 2-month training course being the fifth one. Nine participants joined the course from eight countries where the situation of sewerage system still has a lot of room for improvement. Given this situation, the participants were enthusiastic about absorbing information that would be useful for the sewerage system projects envisaged in their home countries.

The subjects of the course ranged widely from pollution issues, to the planning, maintenance and management of sewerage systems, industrial effluent regulations, Jhokasou (septic tanks) and so on. Also, to foster a better understanding about what was taught during the course, a half day was allocated every weekend to a review where any doubts about what they had learned during the week were the subject of group discussions by the participants. All the participants were enthusiastic to learn from the one

another via discussions about what they could not grasp on their own.

Japan's advanced sewage system technology may not be applicable to their countries as it is. However, I strongly believe and hope that the result of this course will surely be useful for the future development of the sewerage systems of their own countries.

Finally, I would like to thank all the relevant parties for their cooperation in this course.



At G&U Technical Research Center
(In front of the equipment simulating
the flow of water in a sewer pipe)



A regular review discussion being
carried out with enthusiasm

Improvements in Food Sanitation Expected

「 Reinforcement of Administration Capacity for Food Sanitation 」

Koji NAKAHARA, Course Leader

A training course was held for six weeks from the middle of January this year with nine participants from six countries of Africa and Oceania.

Ensuring the safety of food is an issue shared throughout the world. In developing countries in particular, the spread of foodborne diseases such as diarrhea is still a serious problem which strongly demands the guarantee of food safety.

The participants belonged to a wide range of organizations, including departments engaged in food production such as fishery and agriculture, nutrition businesses, food sanitation monitoring divisions, research institutes and so on.

Despite differences in the dietary culture and the food industries, the participants learned about the situation in Japan, and acquired a wide range of new knowledge and technologies concerning such matters as various risks pertaining to food, the role of government administration, hygiene control in food businesses, services provided by private sector inspection agencies, and consumer activities. I expect that the participants will make full use of what they

have learned or experienced to improve the food sanitation in their home countries.

This curriculum about "ensuring food safety in the production, processing and consumption of food" could be implemented thanks to the cooperation in its lectures of the University of Occupational and Environmental Health, Japan, administrative divisions of Kitakyushu municipal government and other local governments, food businesses and other organizations. I would like to take this opportunity to express my thanks to these institutions and to the esteemed lecturers.



Isotope practical training at the
University of Occupational and
Environmental Health



On the roof of the National
Institute for Minamata Disease
Archives

Aiming at the Enhancement of 3R 「Waste Management Technique(C)」

Kozo KIDO, Course Leader

The participants of the first session of the course mainly consisted of the employees of the state-run Urban Environment Company. The participants of this session, held for two months from February 19 to April 19, 2013 mainly consisted of the employees of the ministry itself.

The subjects of the course consisted of: ① understanding Japan's environmental policies and the solid waste management system, ② learning about solid waste treatment technologies (collection and transportation, intermediate treatment, recycling, composting and so on), ③ learning about landfill technologies and ④ learning about the specific methodologies of environmental education and public awareness campaigns.

Most time was allocated to the solid waste treatment technology, accounting for about 40% of the total time.

The participants were very interested in the solid waste treatment administration of Kitakyushu municipal government (such as the promotion of the Eco Town and the sound material-cycle society), the methane

fermentation biogas system in Oki and Shibushi's policies to prolong the life of landfills by introducing 3R to replace incineration. Viet Nam presently is pushing forward with an agriculture promotion policy and to this end, the technology transfer of the biogas system capable of producing fertilizers as its final product was desired by the participants, who enthusiastically raised questions and carried out investigations.

I expect that this course be a great contribution to the cultivation of human resources capable of promoting 3R which is underway in Viet Nam as one of the JICA projects.

At the lecturer's own home
(in Shibushi)
A souvenir shot after the
training in the separation of
waste in households



Expectations for Putting the Results of the Training into Practice in Participants' Home Countries 「Industrial wastewater treatment techniques (Vietnam)」

Toshikazu ARAKAWA, Course Leader

This course, which opened upon the arrival of the participants in Japan on February 24, 2013, ended on April 26 after about two months of training and the participants are now back in their workplaces and, with a fresh outlook, are reporting the results of their training to the parties concerned.

This course had originally been implemented as one of JICA's Group Training Course for twenty odd years on a nationwide basis. However, in response to the request of the government of Vietnam, a separate course was established last fiscal year with the course duration being as short as half of the original one and with the content specializing in wastewater treatment technology.

The subjects of the course mainly consisted of environmental administration with regard to water quality control, the theory of wastewater treatment, and the basic planning and design of wastewater treatment equipment. Consideration was given in the curriculum to providing a comprehensive understanding of the wastewater treatment technology with the addition of field trips to facilities and as a result, despite the shortness of the course, useful

information could be acquired by experiencing the practical training and drills.

At the end of the course, the participants were divided into three groups which each produced a case study on a particular topic. Better understanding was fostered again through mutual evaluation among the participants and by the comments of the lecturers.

Some of the participants told me with satisfaction, "We were up till late at night for the case study". I am glad to believe that they have acquired sufficiently advanced technology to participate with confidence in projects to improve water treatment equipment and in the design of new equipment through their practical work in their home countries.

Studying the backwash
operation at Ano Water
Purification Plant



Highlights of KITA training courses

Cheerful Singing Voices and the Determination of the Participants from Southeast European Countries looking towards EU Membership 「 Promotion of Cleaner Production for Southeast European Countries 」

Makoto KOSUGI, Course Leader

This course was opened for the purpose to give assistance in introducing CP to countries such as Albania, Bosnia and Herzegovina, Montenegro, Serbia and Macedonia that are striving to rebuild with EU accession as their highest priority national goal.

The participants' countries are all undergoing retarded economic growth, which is a major issue. In this course, emphasis was put on regional development in addition to the CP training that had been carried out in previous courses. We invited Dr. Chowdhury, a professor of Nagasaki University of Foreign Studies, to give a lecture on the international evolution of the one village one product movement and on the 3R.

In addition, we visited SAO Electric Corporation, Matsumoto Industry Co., Ltd. and Nakajima Turret Co., Ltd. in the suburbs of Kitakyushu where the presidents earnestly talked to the participants about their actual experiences of failure and success with regard to the ideal form of leadership by top management. The participants

were deeply interested in the concerted activities of the management and the employees in the 5S or the group activities. On the last day of the course and after the presentation of the action plans, all the participants enthusiastically sang together a Japanese song "Sakura, Sakura" that they had practiced in secret. It was a surprise and their sense of gratitude and determination was well conveyed. I expect that their singing voices, the great achievement of their efforts, will echo throughout the skies of Southeast Europe.



With Professor Chowdhury of Nagasaki University of Foreign Studies

All the participants after finishing the song "Sakura, Sakura"



We Thank You for Your Constant Cooperation. A Message of Gratitude to Tobata Turret Kosakusho K.K.

Yoshio MIKI, Course Leader

Your company has always provided us with the great cooperation required for our courses since I was first appointed as a course leader of KITA about 10 years ago. The growth of your company is so remarkable, with your expansion of business into the household equipment, the electric appliances and robots and automobile industries that it would not be too much to say that your company serves as a model for the growth of small and medium-sized enterprises in the Kitakyushu area.

President Kiyonaga declares "contributions to the community" as one of his management policies, which is put into action in industry-government-university cooperation, internships and so on. The cooperation in JICA's overseas training courses is also understood as being part of that.

The first thing I am thankful for is that the president is always enthusiastic in giving lectures in person on your corporate philosophy, corporate strategies, management plans and so on, which greatly impresses the participants. What leaves a particularly big impression on the participants is that they can learn about the creation of

mechanisms to build bonds of mutual trust with the employees, the leadership of a president and the actualities of developing an enterprise's core technology via industry-government-university cooperation.

The second thing I am thankful for is President Kiyonaga and Mr. Ikeda, the head of the Business Management Department, joining us for the action plan presentations to give appropriate comments to the participants.

I sincerely hope that the excellent relationship between your company and KITA will continue eternally.



The president himself joined us for various training courses
During the FY2011 training course of "Latin America) Promotion of local industries and SMEs"

During the FY2012 training course of "(Africa) Human resource development for contributing to activation of SMEs"



Recent activities for overseas development cooperation

Assistance in the Collaboration between OAO [NEFTEMASH], a Russian Company, and KYOKUTO VALVE MFG. Co., Ltd. in the Manufacture of Specialized Valves

Kazuya KUDO, Vice President

OAO [NEFTEMASH] is a leading medium-sized enterprise in Russia with the manufacture of pumps as its core business has its main factory in Saratov, 800km southeast of Moscow on the bank of the Volga.

KYOKUTO VALVE MFG. Co., Ltd. is a small-to-mid-sized enterprise in Kitakyushu that manufactures specialized valves for the steel industry and for geothermal power generation plants. Amid the increasing interest in the use of natural energy triggered by the Fukushima nuclear accident, this company has been planning to develop and globally market specialty valves for geothermal power generation plants.

However, the fact that the manufacturing bases only existed in Japan came to be recognized as a huge stumbling block for this expansion into the global market. To deal with this, the feasibility of utilizing the comprehensive machining technology possessed by NEFTEMASH was studied.

This round of the survey was conducted from March 2 to March 7, 2013 to look into the possibility of business

cooperation with NEFTEMASH. The factory survey resulted in the verdict that NEFTEMASH has a high enough level of technical potential and is sufficiently capable of manufacturing the kinds of valves required and, after discussions with the executives of NEFTEMASH, both companies agreed on a business collaboration and entered into a confidentiality agreement.

It was agreed that KYOKUTO VALVE MFG. would provide blueprints to NEFTEMASH, who would manufacture trial products without delay. Having got this far, we returned home.



Explanations about the quality assurance apparatus



The pump manufacturing site

Visits of Three Russian Missions Engaged in the Iron and Steel Industry ~ The Attractiveness of Kitakyushu City, a City of Technology and Ecology ~

Kazuya KUDO, Vice President

It was a big surprise to have three Russian missions visiting Kitakyushu City one after another over the first six months of 2013.

The missions were;

- ① February mission: The governor of the Sverdlovsk Region and his aides (10 persons)
 - Presentation by the City of Kitakyushu and KITA (On productivity improvement and iron and steel technology)
 - Presentation by the Sverdlovsk Region
 - Business talk sessions
 - Visits to Eco-Town and the Nissan Motor Kyushu factory
- ② May mission: A party engaged in the iron and steel industry in Russia (8 persons)
 - Participating Russian enterprises: Mashprom, Novolipetsk, Magnitogorsk and Vyksa
 - Visits to five enterprises in Kitakyushu, with presentations on energy saving technology and cutting-edge technology in the manufacture of iron and steel
- ③ July mission: A party from a company engaged in iron

and steel slag treatment (An affiliated company of an engineering company related to iron and steel manufacturing and Mechel^(*)) (2 persons)

- Visits to a slag treatment company, a blast furnace cement factory and a castable refractory company in Kitakyushu

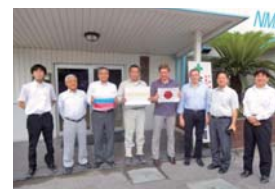
(*) Mechel: Mechel Steel Group, a Russian major iron and steel manufacturer

The visits of the Russian missions reminded us anew of the attractiveness Kitakyushu.

What would Russians find attractive in Kitakyushu?

It may be the diversity of technologies presented in one package.

KITA will engage in tenacious follow-up in the hope of successful businesses matches.



In front of the factory office of the slag treatment company



In the blast furnace cement factory

Recent activities for overseas development cooperation

Recent Progress of the Project "Betterment of Business Management for Manufacturing Industry in Haiphong, Vietnam"

Dr. Ken-ichi FUJIMOTO, Executive Director of Technical Cooperation Division

This project has been under way since 2011 and is planned to last for three years as one of JICA's grass-roots technical cooperation projects.

Reported below are recent activities under the two major themes of 1) human resource development and 2) technical assistance to small- and medium-sized enterprises.

1) Three professors of Haiphong Industrial Vocational College (HPIVC) and a staff member of the Department of Industry and Trade of Haiphong City were invited for training during the period from July 23 to August 9. In addition to the classroom lectures, they visited seven neighboring enterprises including Eco Town. All these participants were young people in their thirties and had a very positive attitude towards the training. I anticipate that the fruits of this training will be applied in the education of HPIVC students. Also, I believe firmly that what was learned from the visits to the enterprises will serve as useful knowledge and information that the staff

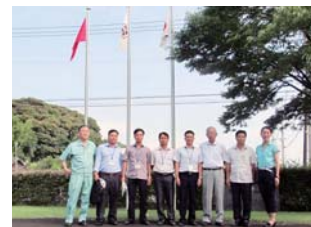
member of the Department of Industry and Trade can use to give guidance to enterprises in Haiphong.

2) As part of our technical assistance, guidance is being given to small- and medium-sized enterprises in Haiphong concerning the introduction of 5S. Enterprises where management has actively implemented 5S and are getting results were introduced to JETRO-Regional Industry Tie-up (RIT) Project Team as candidates for business matching with enterprises in Kitakyushu.



Training in the "New QC Association Chart Method"

Visit to Matsushima Machinery Laboratory Co., Ltd. (From the right: the national flag of Japan, the company flag and the national flag of Vietnam)



Feasibility Study Implemented on the Business Interaction between Japanese Enterprises and Saudi Arabia

Kazuya KUDO, Vice President **Toshikatsu MIYATA**, Technical Advisor

In response to the request for a "feasibility study on the business entry of Japanese enterprises into Saudi Arabia in the field of processing of iron, steel or other metals" from JAPAN COOPERATION CENTER FOR THE MIDDLE EAST (JCCME), KITA implemented this February a survey in the cities of Dammam and Jubail on the coast of the Gulf and Jeddah on the coast of the Red Sea to look into the actual situation in the fields of steel making by electric furnaces, rolling, processing and assembling and the environment.

As a result of the survey, it has become clear that there are chances of entry into such businesses as the treatment of slag and dust generated in the steel making process by electric furnaces, energy saving and electric power saving in the rolling process, and some forms of environmental improvement in the field of iron and steel making, and into the improvement of steel structure fabrication efficiency, the manufacture of high-grade valves and the manufacture of transformers with less power loss in the field of metal processing. Furthermore, in Jeddah, our last destination, the problem of untreated waste was very serious. We observed garbage scattered everywhere in the city and industrial waste dumped illegally. Local newspapers have

begun to denounce this issue and it seemed to us that there is an urgent need for the transfer of technology for the proper collection, treatment and management of garbage and other solid waste.

In February this year, Mr. Motegi, the Minister of Economy, Trade and Industry, visited the Middle East followed by Prime Minister Abe in May, which is illustrative of the relationship between this region and Japan becoming closer than ever. KITA will make continuous efforts to promote business interaction with this region.



A direct reduction iron (DRI) making plant (DRIC of the Al Tuwairqi Group)



A steel bar manufacturing line (ISPC of the Al Tuwairqi Group)

South Jeddah awash with garbage despite new sanitation contracts



Jeddah's serious garbage problem (From the Arab News of February 10, 2013)

Assistance in the Regional Industry Tie-Up Program between Kitakyushu and Hanoi and Haiphong, Vietnam

Toshikatsu MIYATA, Technical Advisor **Michinobu SAITO**, Technical Advisor

KITA has been undertaking the services of survey and coordination pertaining to the "Regional Industry Tie-Up Program (RIT) between the Kitakyushu region and the Hanoi and Haiphong region, Vietnam" implemented by the City of Kitakyushu, JAPAN EXTERNAL TRADE ORGANIZATION (JETRO) and others.

KITA implemented a survey to discover new partner enterprises in Vietnam in July 2012 and accompanied a mission of enterprises to hold technical seminars and business talk meetings in Hanoi and Haiphong in November. In addition, we invited two enterprises from Vietnam to hold business discussions with 11 enterprises in Kitakyushu.

From such business discussions, movements towards the formation of new business models have emerged such as the joint undertaking of the manufacture and sale of the "Bio Toilet" in Vietnam and the entrustment of the fabrication of "steel structures" to companies in Vietnam. Also in the same fiscal year, interchanges with industry organizations in Vietnam such as the Vietnam Steel Association and the Haiphong Machinery Association were established, making the possibility of future business entry

into Vietnam much stronger.

FY2013 is the last fiscal year of the RIT program. At long last the construction of a large-scale blast furnace-based integrated steelworks has started. Given this situation, the enterprises in Kitakyushu are more and more interested in doing business in Vietnam and are building up their expectations for the creation of new business.



A meeting with Toyo Seiko Co., Ltd.



A meeting with Reif Co., Ltd.

The Decentralized Wastewater Treatment System Development Project in Surabaya City, Indonesia

Shinichi OGATA, Director of Office for International Environmental Strategies, Environment Bureau, City of Kitakyushu

This report covers KITA initiatives in JICA's grass-roots technical cooperation project in Surabaya, Indonesia. In 2012, the second year of the project term, four rounds of the dispatch of experts and a training in Japan were carried out.

During the dispatch of experts, site surveys and consultations were repeated and a seminar was held in Jambangan, a model community in the city that is particularly enthusiastic about environmental activities, where the recently-completed basic design of the sewage treatment equipment was explained. Members of the residents' association, housewives and medical care students participated in the seminar, and there was a lively exchange of opinions, making the seminar very meaningful.

In the training in Japan held over a period of three weeks in November, five young engineers learned about water environment preservation and the wastewater treatment techniques practiced by the City of Kitakyushu, and also went on field trips to cutting-edge initiatives. Amongst these, the experience of getting across the stormy sea in a

ferry to an island for a close-up look at the sewage treatment equipment in operation was particularly memorable. It seems to have been a fruitful training course, despite being carried out in weather that was far too cold for these people from southern climes.



In Jambangan after the seminar



At the site of an on-site inspection

KITA international training courses in FY2013

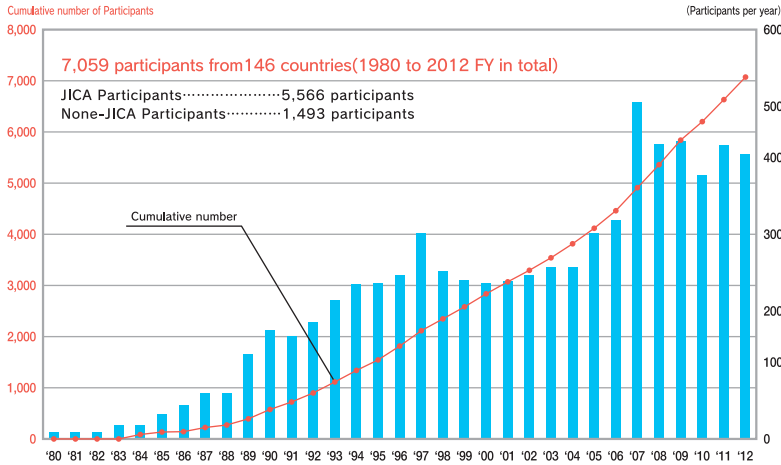
(actual results/plans)

as of September 01, 2013

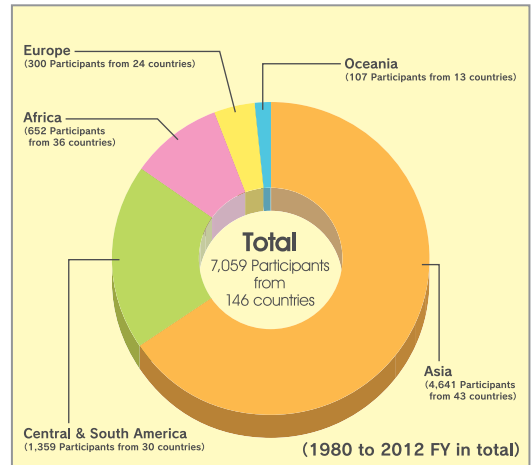
Type	JICA Group training		JICA Area-focused training		JICA Country-focused training		KITA Individual training	
	Title of training course		Entruster	Course Leader/ (Assistant Course Leader)	Training period	Number of Participants		
Environment management	Industrial pollution control management		JICA	J. KAWASAKI	2014. 1.15~4.12	11		
	Air pollution source management		JICA	A. KIDO	2013. 5.6~6.21	10		
	Waste management technique (A)		JICA	S. HARAGUCHI	2013. 7.7~9.7	10		
	Waste management technique (B)		JICA	T. SASHIWA	2013. 10.20~12.21	10		
	(Vietnam) Waste management technique (C)		JICA	K. KIDO	2014. 2.16~4.19	5		
	Environmental technology for low carbon society		JICA	S. YAZU	2013. 8.28~10.4	11		
	Management of composting project (A)		JICA	T. SASHIWA	2013. 7.24~8.10	10		
	Management of composting project (B)		JICA	K. KIDO	2013. 11.6~11.30	8		
	Environmental education		JICA	S. HARAGUCHI	2013. 10.30~12.4	15		
	(Korea) Environment and energy-saving for SME business manager		JICA	T. KANEKO	2013. 10.14~10.18			
Water treatment	Industrial wastewater treatment techniques (A)		JICA	J. KAWASAKI / (Y. TSUKAMOTO)	2013. 6.16~9.7	8		
	(Vietnam) Industrial wastewater treatment techniques (B)		JICA	K. SHINOHARA	2014. 2.16~4.19	6		
	Operation & maintenance of sewerage system and waste water treatment techniques (B)		JICA	H. SUETA	2014. 1.13~3.8	10		
	Water environment administration		JICA	K. UEYAMA	2013. 6.23~7.13	8		
	(Kosovo) Capacity Development in Waste Water Treatment Sector		JICA	H. SUETA	2013.1 0.15~11.2	8		
Production technology and Maintenance	Maintenance management for productivity improvement (CP through productive maintenance)		JICA	JUN. KAWASAKI	2014. 2.16~4.25	8		
	Practical techniques of mechatronics & robot		JICA	M. TANIGUCHI	2014. 1.19~4.26	8		
	(Latin America) CP in process industries		JICA	T. ABE (A. FUKUMORI)	2013. 8.27~11.22	8		
	(Latin America) Dissemination of productivity improvement activity _Volunteer activities		JICA	K. KAWASAKI / (T. MIYAMOTO)	2013. 6.5~7.20	8		
	(Vietnam) Practical business management for productivity improvement activities (A)		JICA	T. MIYAMOTO / (K. KAWASAKI)	2013. 7.21~8.3	6		
	(Vietnam) Practical business management for productivity improvement activities (B)		JICA	T. MIYAMOTO	2013. 9.22~10.7	6		
	(Southeastern Europe) Promotion of Cleaner Production		JICA	M. KOSUGI	2013. 5.23~7.6	10		
	(Hai Phong, Vietnam) Improvement of management of capability for factory		JICA (Grass-roots Technical Cooperation Project)	K. F. UJIMOTO	2013. 7.22~8.9	4		
Energy conservation and New energy resources	(India) Energy conservation techniques (1)		JICA	S. YAMATO (K. UEYAMA)	2013. 6.25~8.2	16		
	(India) Energy conservation techniques (2)		JICA	K. UEYAMA (H. ONO)	2014. 1.15~2.25	16		
	(India) Energy conservation techniques for small and medium enterprises		JICA	S. YAMATO	2013. 10.9~11.1	15		
	Energy conservation technology & equipment diagnosis		JICA	K. UEYAMA (H. ONO)	2013. 8.11~11.7	12		
	Energy conservation technology & equipment diagnosis		JICA	K. UEYAMA	2013. 11.6~12.19	8		
	Design of policy for energy conservation (B)		JICA	K. KAWAGUCHI	2014. 2.26~5.2	16		
	Solar power generation technology (B)		JICA	K. UEYAMA	2013. 11.10~12.13	16		
	Alternative power generation technology for low carbon society (A)		JICA	T. FUJII	2013. 5.8~6.13	14		
	Alternative power generation technology for low carbon society (B)		JICA	T. FUJII	2013. 10.23~11.28	14		
	Alternative power generation technology for low carbon society (C)		JICA	S. YAZU	2014. 2.2~3.7	8		
	Promotion of energy conservation in the commercial and residential sectors (A)		JICA	K. KAWAGUCHI (K. UEYAMA)	2013. 8.25~10.11	11		
	Promotion of energy conservation in the commercial and residential sectors (B)		JICA	K. KAWAGUCHI	2014. 2.2~3.20	11		
Vocational training and Others	Enhancement of training management in vocational training institutions (C)		JICA	T. MIYAMOTO	2014. 1.26~2.22			
	Food sanitation administration		JICA	K. NAKAHARA	2014. 1.13~2.28	11		
	(Latin America) Local industry activation for SMEs (A)		JICA	Y. MIKI	2013. 7.10~8.10	10		
	(Africa) Human resource development of practical electrical/electronic engineers		JICA	N. KYURA	2013. 7.22~9.21	9		
	(Japanese descent area) Training for contributing to activation of the area		JICA	Y. MIKI	2013. 10.3~10.22	6		
	(Africa) Human resource development for contributing to activation of SMEs (A)		JICA	Y. MIKI	2013. 5.8~6.7	10		
	(Africa) Human resource development for contributing to activation of SMEs (B)		JICA	Y. MIKI	2014. 11.13~12.13	10		
Human Resource Development for Asia	CLAIR participant training		City of Kitakyushu	S.KANEKO		4		
	(Surabaya City, Indonesia) Decentralized wastewater management for Surabaya city		JICA	S. HARAGUCHI	2013. 9.29~10.19	5		

Number of overseas participants received by KITA

● Number of Participants by Fiscal Year
(as of March 31, 2013)



● Number of Participants by Region
(as of March 31, 2013)



KITA Jointly Held an International Friendship Lunch Party with the Members of Soroptimist International of Kitakyushu-Nishi

Megumi TOYOTA, Director of Secretariat

KITA jointly held an International Friendship Lunch Party with Soroptimist International of Kitakyushu-Nishi (hereinafter referred to as SIKN) at the Chigusa Hotel on Feb.2nd, 2013.

22 overseas participants from three KITA training courses were invited to the party. They were absolutely delighted by the various kinds of delicately and luxuriously prepared dishes which were set in three-tiered lacquer boxes in purely Japanese style. After the lunch, the participants also enjoyed the following programs.

Firstly, they practiced beating both sides of a Japanese drum, after they had watched the members of Kokura Nagamahigashino Neighborhood Association demonstrate a Kokura Gion Drum performance.

Secondly, they enjoyed 'Origami', the traditional Japanese art of folding a sheet of paper into various figures such as birds, animals and many other things without using scissors or paste, while the members of SIKN showed them how to make origami creatures.

Finally, they had an exciting game of bingo with wonderful prizes provided by SIKN. The participants really seemed to have a memorable time at the party.

KITA would like to express our heartfelt gratitude to the members of SIKN for all their support, including their financial contribution and their donation of the prizes.

Overseas participants enjoyed beating both sides of a Japanese drum body



Overseas participants and the members of SIKN posed for a picture with their Origami works

Report from a former participant

Michio KAWAI, Course leader



Ms.CASCO who was given training in Japan.

Ms. CASCO, who submitted the following report, is now working for the Philippines' Department of Trade and Industry. She is one of the senior consultants in the Board of Investments in charge of providing various kinds of materials needed by investors to promote investments. She joined Area Focused Training on 'Construction and Designing for Sound Material Society for Asian Countries' in FY2008 which was organized by JICA and implemented by KITA.

She has a profound knowledge of pollution problems and waste treatment. She said that she always keeps in mind what she learned in the training in Japan and makes use of it in her consulting work.

When I heard about her recent activities in her own country, I proudly realized that the training in Japan had been worthwhile. I would hereby like to introduce her report as follows.



My warmest greetings to Japan International Cooperation Agency (JICA) and Kitakyushu International Techno-Cooperative Association (KITA).

It is indeed an honor for me to be given the opportunity to visit Japan on 2008 for the Training on Construction and Designing for Sound Material Society for Asian Countries.

The learning and experiences that I have gained from this training guided me in protecting the environment and promoting the 3Rs (Reduce, Reuse and Recycle) in my areas of responsibility.

I will always bear in mind the history of industrial pollution in Japan. I quote that "in a sense, it is believed that it is useful for developing countries to know the facts about such trials and errors experienced by Japanese industries, so that we will be able to get some hint or indications on how to avoid repeating the same mistakes in our countries". Quoting further that "we should keep in mind that prevention is cheaper than compensation".

As to the Action Plan, my co-participants and I are conducting further consultations and coordination with matters regarding waste recycling facilities such as materials recovery facility and categorized sanitary landfill, information dissemination and most of all the advocacy of Best Practices. There is also a continuous collaboration in terms of the promotion and implementation of 3Rs.

Again and again thank you very much.

Helen SS. CASCO
Philippines



Ms.CASCO who is playing an active part in various seminars.

KITA NEWS

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Kitakyushu
International
Techno-cooperative
Association (KITA ; kaita)

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